

City of Maple Ridge

COUNCIL WORKSHOP AGENDA

July 27, 2021

11:00 a.m.

Virtual Online Meeting including Council Chambers

The purpose of the Council Workshop is to review and discuss policies and other items of interest to Council. Although resolutions may be passed at this meeting, the intent is to make a consensus decision to send an item to Council for debate and vote or refer the item back to staff for more information or clarification. The meeting is live streamed and recorded by the City of Maple Ridge.

REMINDER: Council Meeting – July 27, 2021 at 7:00 p.m.

1. APPROVAL OF THE AGENDA

2. ADOPTION OF MINUTES

2.1 Minutes of the July 13, 2021 Council Workshop Meeting

3. PRESENTATIONS AT THE REQUEST OF COUNCIL

4. UNFINISHED AND NEW BUSINESS

4.1 Council Workplan Matrix – July 27, 2021

Staff report dated July 27, 2021 recommending that the Council Workplan Matrix – July 27, 2021 be endorsed.

4.2 Quarter 2, 2021 Financial Update

Staff report dated July 27, 2021 providing a financial update for the second quarter of 2021 focusing on operating results for the City.

5. CORRESPONDENCE

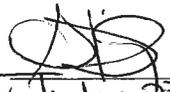
6. BRIEFING ON OTHER ITEMS OF INTEREST / QUESTIONS FROM COUNCIL

7. MATTERS DEEMED EXPEDIENT

8. NOTICE OF CLOSED COUNCIL MEETING

9. ADJOURNMENT

APPROVED BY:


July 22/21

DATE:

PREPARED BY:

Eunimai
July 22/21

DATE:

CHECKED BY:

A Saunt
July 22, 2021

DATE:

City of Maple Ridge

COUNCIL WORKSHOP MINUTES

July 13, 2021

The Minutes of the City Council Meeting held on July 13, 2021 at 11:30 a.m. held virtually and hosted in the Council Chambers of the City Hall, 11995 Haney Place, Maple Ridge, British Columbia for the purpose of transacting regular City business.

PRESENT

Elected Officials

Mayor M. Morden
Councillor J. Dueck
Councillor K. Duncan
Councillor C. Meadus
Councillor G. Robson
Councillor R. Svendsen
Councillor A. Yousef

Appointed Staff

A. Horsman, Chief Administrative Officer
C. Carter, General Manager Planning & Development Services
C. Crabtree, General Manager Corporate Services
S. Hartman, General Manager Parks, Recreation & Culture
D. Pollock, General Manager Engineering Services
S. Nichols, Corporate Officer
T. Thompson, Director of Finance

Other Staff as Required

C. Goddard, Director of Planning
Inspector Gander, Ridge Meadows RCMP Detachment
A. Gill, Crime Analyst, Ridge Meadows RCMP Detachment
K. Gowan, Planner
L. Zosiak, Manager of Community Planning
D. Olivieri, Research Technician

These Minutes are posted on the City Website at www.mapleridge.ca

Note: Due to COVID pandemic Councillor Duncan, Councillor Robson, Councillor Yousef participated virtually. The Mayor chaired the meeting from Council Chambers.

1. **APPROVAL OF THE AGENDA**

R/2021-WS-055

It was moved and seconded

That the agenda of the July 13, 2021 Council Workshop Meeting be approved as circulated.

CARRIED

2. **ADOPTION OF MINUTES**

2.1 **Minutes of the June 22, 2021 Council Workshop Meeting**

R/2021-WS-056

It was moved and seconded

That the minutes of the Council Workshop Meeting of June 22, 2021 be adopted as circulated.

CARRIED

3. **PRESENTATIONS AT THE REQUEST OF COUNCIL – Nil**

4. **UNFINISHED AND NEW BUSINESS**

4.1 **Metro Vancouver Golden Ears Force Main: Impact to Hammond Neighbourhood**

D. Pollock, General Manager Engineering Services introduced the presentation from Metro Vancouver.

Paul Wilting, Project Advisor, Northwest Langley Wastewater Treatment Project, Metro Vancouver and Tom Sadleir, Engagement Manager, Metro Vancouver, presented a brief overview of the Northwest Langley Wastewater Treatment Project including updates on the various components of the project with a focus on access requirements and collaboration between Metro Vancouver staff and City staff to reduce impacts resulting from the project. Mr. Wilting outlined work in progress on the construction sites on both sides of the Fraser River and advised on completion dates. Mr. Sadleir outlined the public engagement plan including a dedicated community liaison officer to respond to community concerns and open houses to speak with residents prior to the project starting and during the project.

Staff and Metro Vancouver representatives responded to questions from Council.

4.2 **RCMP / Police Services Dashboards**

Staff report dated July 13, 2021 providing information on the new dashboards developed to report out statistics and data from the RCMP / Police Services in a more visual and accessible format for all stakeholders.

Inspector Gander and A. Gill, Crime Analyst, Ridge Meadows RCMP Detachment provided a demonstration of the new dashboards and responded to questions from Council.

4.3 **Hammond Heritage Character Area: Public Engagement Outcomes to Date**

Staff report dated July 13, 2021 providing a progress update on the Hammond Heritage Character Area Public Engagement Process.

K. Gowan, Planner provided a detailed presentation on the public engagement outcomes for the Hammond Area Plan and heritage character conservation. She outlined the work carried out on the process to date and work done to ensure residents of the area were informed that the process was taking place noting that should Council receive the report for information the public engagement will be deemed complete.

R/2021-WS-057

Moved and seconded

That the staff report dated July 13, 2021 titled “Hammond Heritage Character Area: Public Engagement Outcomes to Date” be received into the record for information.

CARRIED

Councillor Duncan - OPPOSED

Note: The meeting recessed at 1:31 p.m. and reconvened at 2:17 p.m.

Note: Councillor Duncan and Councillor Robson were not in attendance when the meeting reconvened.

4.4 **Business and Financial Planning Guidelines 2022-2026**

Staff report dated July 13, 2021 recommending that the report titled “Business and Financial Planning Guidelines 2022-2026” be forwarded to the Council Meeting of July 27, 2021.

A. Horsman, Chief Administrative Officer introduced the topic.

Note: Councillor Duncan and Councillor Robson joined the meeting at 2:18 p.m.

D. Olivieri, Research Technician, advised on the business planning cycle and noted that it is early in the process and Council is making recommendations for guidelines which staff will incorporate into the business planning.

T. Thompson, Chief Financial Officer, advised on changes to the financial planning guidelines and outlined the impact of the adjustments to the average household property tax costs. Mr. Thompson outlined the financials related to Community Amenity Contributions and Parks, Recreation and Culture improvements property tax increases.

Staff responded to questions from Council.

R/2021-WS-058

It was moved and seconded

That the attachment to the July 13, 2021 Council Workshop report titled "Business and Financial Planning Guidelines 2022-2026" be forwarded to the Council Meeting of July 27, 2021.

CARRIED

Councillor Robson – OPPOSED

4.5 BC Hydro Water Licence Renewal on the South Alouette River

Staff report dated July 13, 2021 providing requesting direction on a draft position statement prepared by LGL Limited and Ecofish Research Consultants.

D. Pollock, General Manager Engineering Services provided a verbal overview of the report and staff responded to questions from Council.

5. *CORRESPONDENCE* – Nil

6. *BRIEFING ON OTHER ITEMS OF INTEREST/QUESTIONS FROM COUNCIL* – Nil

7. *MATTERS DEEMED EXPEDIENT* – Nil

8. *NOTICE OF CLOSED COUNCIL MEETING* – Nil

9. *ADJOURNMENT* – 3:04 p.m.

M. Morden, Mayor

Certified Correct

S. Nichols, Corporate Officer



City of Maple Ridge

TO: His Worship Mayor Michael Morden
and Members of Council

FROM: Chief Administrative Officer

MEETING DATE: July 27, 2021

FILE NO: 01-550-01

MEETING: Workshop

SUBJECT: Council Workplan Matrix – July 27, 2021

EXECUTIVE SUMMARY:

Council last adopted an update to the Workplan Matrix on March 9, 2021. The Council Workplan Matrix has been updated to reflect progress on key items and provide a schedule for forthcoming projects. The Matrix does not represent an exhaustive list of the work undertaken by departments, but a snapshot of key priority projects identified by Council.

RECOMMENDATION:

That the Council Workplan Matrix – July 27, 2021 be endorsed.

DISCUSSION:

a) Background Context:

In January 2019, Council developed a framework that captured their strategic direction for the next four years. Based on this framework, staff prepared a detailed matrix that listed specific workplan items. Following feedback from Council, at the April 9, 2019 Council Meeting, the 'City of Maple Ridge Strategic Plan 2019-2022' and 'Council Workplan Matrix - March 19, 2019', were adopted.

At the October 1, 2019 Council Meeting, Council reaffirmed the 'City of Maple Ridge Strategic Plan 2019-2022' and approved the revised 'Council Workplan Matrix - September 17, 2019', which established target dates for the following few months.

At its Workshop of February 3, 2020, Council conducted a facilitated check-in of the 2019-2022 Strategic Plan where the strategic priorities were reaffirmed and directions for 2020 were identified. On March 24, 2020, Council adopted a revised matrix that reflected those decisions. Additional items were added during a mid-year check-in on July 28, 2020.

Since that time, Council received an updated Matrix on March 9, 2021 which included new priority deliverables, including: the Thornhill Background Report, Energy Step Code discussion, and Town Centre Parking Strategy.

The attached Council Workplan Matrix provides a schedule for upcoming reports that Council will see over the course of the third and fourth quarters of 2021. Work items included in the Matrix relate directly to Council's Strategic Plan and are not comprehensive of all the work undertaken by departments.

CONCLUSION:

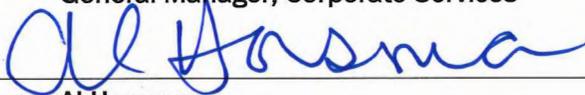
The attached Council Workplan Matrix – July 27, 2021 captures when strategically aligned work items will be presented to Council through the end of 2021.



Prepared by: **Dan Olivieri**
Research Technician



Approved by: **Christina Crabtree**
General Manager, Corporate Services



Concurrence: **Al Horsman**
Chief Administrative Officer

Attachments:

- (A) Council Workplan Matrix – July 27, 2021

Council Workplan Matrix - July 27, 2021

Date est.	Meeting	Report Title	Dept	Outcome/Next Steps	Status	Strategic Alignment
14-Jan-19	Other	City of Pitt Meadows Joint Meeting	Corp Support	Due to COVID-19, meetings held as needed North Lougheed and Related Infrastructure	Ongoing	Relations
22-Jan-19	CoW	Maple Ridge Sport and Physical Activity Strategy Implementation Plan	Park/Fac	Implementation plan review by Council	Endorsed Jan 29, 2019	Safety
29-Jan-19	Workshop	Grant Monitoring Presentation	SCP	Overview of staff tools, practices and sources of information - for Council information	Complete	Growth
29-Jan-19	Workshop	Maple Ridge Community Heritage Register Update: Additional Statements of Significance	Planning	Report identifying properties for inclusion in the Heritage Registry	Approved Feb 12, 2019	Pride
05-Feb-19	Workshop	Leisure Centre Renovation Update (and Tour)	Park/Fac	M. Millward, Facilities Operations Manager, presented a time lapsed video of the site over the last 9 months of renovations.	Complete	Pride
05-Feb-19	Workshop	2019 Community to Community Forum	CPC	Awaiting easing of COVID-19 regulations to host in-person forum	Delayed	Relations
12-Feb-19	Workshop	Regulations for the Production & Processing of Cannabis - Discussion Paper	Planning	Background and options report on the production and processing of cannabis. Staff to bring back policy and bylaw options.	Complete	Growth
12-Feb-19	Council	Culture Plan Implementation Framework	RCE	Implementation schedule presented to Council	Endorsed Feb 12, 2019	Pride
25-Feb-19	Other	MLAs Joint Meeting (bi-monthly)	LLS	Regularly scheduled bi-monthly meetings	Ongoing	Relations
26-Feb-19	Workshop	2019 Property Assessments Review	Finance	Report highlighting residential and commercial growth and market changes by geographic area	Complete	Growth
05-Mar-19	CoW	Maple Ridge Business Licencing and Regulation Amending Bylaw	Bylaws	<ul style="list-style-type: none"> - Amendments adopted April 9, 2019 - Provincial applications for Cannabis use subject to City review - New fee for application review - Established new category for Cannabis services 	Adopted April 9, 2019	Growth

Council Workplan Matrix - July 27, 2021

Date est.	Meeting	Report Title	Dept	Outcome/Next Steps	Status	Strategic Alignment
12-Mar-19	Council	Social Housing Plan – Presentation	Planning	Introduce a draft plan for submission to the Province	Adopted Mar 12, 2019	Safety
19-Mar-19	Workshop	Tree Appeal Process – Liability Reduction Findings for Tree Permit Appeal – 12238 Creston Street	Planning	- Liability reduction findings presented & Council decision to issue Tree Cutting Permit for 12238 Creston Street - Review of Tree Cutting Permit process and details of application Jan 14, 2019	Approved Mar 19, 2019	Environment
19-Mar-19	Workshop	Single Family Residential Building Permit Frontage Improvements Policy	Eng	Policy discussion on proposed criteria to govern requirements for frontage upgrades, specifically for building permit applications.	Adopted April 9, 2019	Growth
02-Apr-19	CoW	Maple Ridge Filming Fees Amending Bylaw No. 7538-2019	Ec Dev	Review and update the current filming process and associated fees	Adopted May 1,	Growth
02-Apr-19	Workshop	Council Engagement Program Recommendations	Comms	2019-2022 Engagement Program endorsed by Council	Endorsed Apr 2, 2019	Pride
09-Apr-19	Workshop	Draft Farm Protection Development Permit Area Guidelines (FPDP) and Consultation Process	Planning	Report to introduce new Development Permit requirements for the protection of farm use properties	No Further Direction	Environment
09-Apr-19	Workshop	Metro Vancouver Katzie Pump Station Upgrades & North Langley Sewage Treatment Plant Update	Eng	MV presentation of MV plans for improvements to the Katzie Pump Station and future re-routing of sewage to North Langley	Complete	Relations
16-Apr-19	Workshop	Commercial Industrial Strategy - Employment Lands Update	Planning	Report back on process background and next steps for Yennadon Area	Complete	Growth
16-Apr-19	AFC	Property Tax Rates Bylaw	Finance	Present a bylaw informed by Council direction	Complete	Growth
16-Apr-19	AFC	Financial Plan Amending Bylaw	Finance	Present a bylaw informed by Council direction	Complete	Growth
16-Apr-19	Workshop	Open Government Portal Development Tracking	IT	- Land Development Application Viewer enhancements - Complete - Building Department Check Daily Inspection Schedule - Complete Building 'Hand Holder' application – Nearing completion	Complete	Pride
16-Apr-19	CoW	Social Policy Advisory Committee Update	RCE	Report on SPAC work plan	Complete	Safety
23-Apr-19	Workshop	Urban Development Institute - Building Communities	Admin	Presentation from the UDI regarding best practices for community	Complete	Relations
23-Apr-19	Workshop	Fire Department Update	Fire	Overview of current services and outcomes	Complete	Safety

*Dates are estimated. Please check meeting agendas at mapleridge.ca/640 as adjustments are to be expected.

Council Workplan Matrix - July 27, 2021

Date est.	Meeting	Report Title	Dept	Outcome/Next Steps	Status	Strategic Alignment
07-May-19	CoW	Award of Contract for Hammond Community Centre Renovation Design Services	Park/Fac	Contract awarded renovation design	Awarded May 7, 2019	Growth
07-May-19	CoW	Award of Contract for Maple Ridge Secondary School Track Facility Upgrades Design Services	Park/Fac	Award Contract for the Detailed Design for the Spectator seating, washroom, change room facility and track lighting	Awarded May 14, 2019	Pride
14-May-19	Workshop	Council Procedures Bylaw Discussion	Clerks	Discussion on opportunities to refine existing bylaw	Complete	Pride
14-May-19	Council	Great Canadian Gaming Corp & BC Lottery Corp	Admin	Verbal update from administrative representative of gaming corporations	Complete	Relations
21-May-19	CoW	Award of Contract for Phase One of the Albion Community Centre	Park/Fac	Contract awarded for Phase 1 of project including ground works	Awarded May 28, 2019	Growth
21-May-19	CoW	Water Quality Report	Eng	Annual report on the quality of water throughout the City water distribution system	Complete	Growth
28-May-19	Workshop	Economic Development Update	Ec Dev	- Post-Secondary Task Force meetings concluded in Q4 2018 - Report seeking further Council direction in Q2 2019	Complete	Growth
04-Jun-19	Workshop	Open Government Portal - enhancements for families and seniors	IT	Currently scoping/refining deliverables. Early wins: seniors-friendly version of WHAM, mock-up of a youth engagement initiative, and pilot for the Lougheed Corridor Study. Investigating the viability to	Complete	Pride
11-Jun-19	Workshop	Agri-Food Hub: Update	Planning	Report identifying implementation plan for Agri-Food Hub	Complete	Environment
11-Jun-19	Workshop	Backyard Hens: Options Report	Planning	Report back on regulatory zoning options	No Further	Environment
25-Jun-19	Workshop	Secondary Suites Regulatory Review	Planning	- Occupancy requirements for owners removed Jan 26, 2021 - Report back research and outline possible zoning options June 25, 2019	Adopted Jan 26, 2021	Growth
25-Jun-19	Workshop	Capital Plan Update	Finance	Summary of process and funding of Capital Program including current key projects.	Complete	Growth
02-Jul-19	CoW	2019 Community Grants Awards	Finance	Grant awarded	Awarded July 9, 2019	Pride
09-Jul-19	Workshop	RCMP Update	Police	Overview of current services and outcomes	Complete	Safety
23-Jul-19	Workshop	Agricultural Land Commission	Planning	- Joint meeting between ALC & City to discuss recent legislative changes and City initiatives	Complete	Relations
01-Oct-19	Workshop	Cycling on Sidewalks Review	Eng	Initial discussion regarding cycling on sidewalks and changes to Highways and Traffic Bylaw for consideration	Complete	Safety

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Council Workplan Matrix - July 27, 2021

Date est.	Meeting	Report Title	Dept	Outcome/Next Steps	Status	Strategic Alignment
01-Oct-19	Workshop	RCMP Update	Police	Update on community policing efforts in Maple Ridge	Complete	Safety
08-Oct-19	CoW	Agri-tourism and Eco-tourism Strategies Implementation	Ec Dev	Review of actions related to agri- and eco-tourism from the Tourism Strategy	Complete	Environment
08-Oct-19	Workshop	Business, Industrial & Farm Property Tax Comparisons	Finance	Informed of relative tax burden between classes for different municipalities. Consideration for adjustments to tax policy	Complete	Growth
15-Oct-19	Workshop	Mayor and Council Correspondence Policy	RCE	Update to Policy 3.08 to reflect current processes and demands	Adopted Feb 25, 2020	Pride
15-Oct-19	Workshop	Safer Streets Bylaw	Bylaws	Bylaw prohibiting and establishing fines for panhandling	Adopted Nov 12, 2019	Safety
22-Oct-19	CoW	Maple Ridge Highway and Traffic Amending Bylaw No. 7566-2019	Eng	Revisions to Highway and Traffic Bylaw removing Section 11 including cycles and other conveyances	Adopted Nov 12,	Growth
22-Oct-19	Workshop	Official Community Plan Development Permit Exemptions	Planning	OCP DP Exemptions Report and Delegation	Complete	Growth
05-Nov-19	CoW	Business Planning - Capital Plan	Admin	Capital Program - 5-year project / financial overview	Complete	Growth
12-Nov-19	Workshop	Green Infrastructure Strategy	Planning	Policy review process for endorsement	Endorsed	Environment
19-Nov-19	CoW	2020 – 2024 Financial Plan Summary & Presentation	Finance	Overview includes changes from prior year and potential resourcing for incremental changes to service levels and Capital Plan update	Complete	Growth
19-Nov-19	Workshop	Business Planning	Admin	Business Planning Session 2 Note: Session 1 is scheduled for November 18	Complete	Growth
19-Nov-19	CoW	Petitions to Council Policy	Corp Support	Petitions to Council Policy 3.13 to establish requirements and a process for handling public petitions	Adopted Nov 26, 2019	Pride
26-Nov-19	Workshop	Financial Plan Incremental Request Discussion	Admin	Follow up discussion from annual Business Planning process regarding incremental service request increases	Complete	Growth
26-Nov-19	Workshop	Maple Ridge Festival Update	RCE	Presentation on the activities and events supported by the City's Festival services	Complete	Pride

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Council Workplan Matrix - July 27, 2021

Date est.	Meeting	Report Title	Dept	Outcome/Next Steps	Status	Strategic Alignment
03-Dec-19	CoW	Ridge Meadows Recycling Society Partnership and Licence Agreements	Eng	Direction to execute Fee for Service Agreement and License of Use Agreement with Metro Vancouver Dec 10, 2019	Approved Dec 10,	Environment
03-Dec-19	CoW	Traffic Calming Policy 2019 Update	Eng	Review of amended existing policy for adoption at a future Council meeting	Complete	Growth
03-Dec-19	Workshop	Lougheed Corridor	Planning	Present draft concept options with community consultation to follow	Complete	Growth
03-Dec-19	Workshop	Alouette River Ecological Partnership (AREP)	Eng	Status update on AREP initiative with Kwantlen First Nation, Katzie First Nation and ARMS	Ongoing	Relations
10-Dec-19	Workshop	New Property Nuisance Bylaw 7569-2019	Bylaws	Bylaw preventing, abating and prohibiting nuisances	Adopted Jan 28,	Growth
14-Jan-20	Workshop	Access Management Policy 9.14	Eng	- Amendments to policy designating major and minor arterial roadways	Adopted April 28,	Growth
28-Jan-20	Workshop	Heritage Incentives	Planning	Don Luxton presented on heritage incentives study in Maple Ridge	No Further Direction	Pride
28-Jan-20	Workshop	Fraser Basin Council	Eng	Presentation by the Fraser Basin Council and discussion on regional dyking issues	Complete	Relations
25-Feb-20	Workshop	Maple Ridge Wildlife and Vector Control Amending Bylaw No. 7619-2020 and Maple Ridge MTI Amending Bylaw No. 7621-2020	Bylaws	- Update to Vector Control Bylaw to secure receptacles from attracting wildlife - Update to MTI Bylaw to clarify placement of solid waste bins and	Adopted April 28, 2020	Growth
10-Mar-20	Workshop	Mayor & Council Recognition Program Recommendations	Comms	Parks Gift Program expanded to include Mayor and Council Honour component to celebrate accomplishments of citizens	Endorsed Mar 10, 2020	Pride
31-Mar-20	Workshop	Maple Ridge Tree Permit Survey Update	Planning	- Present summary of survey findings - Council endorsement of survey process to develop amendments to bylaw based on feedback Apr 2, 2019	Complete	Environment

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Council Workplan Matrix - July 27, 2021

Date est.	Meeting	Report Title	Dept	Outcome/Next Steps	Status	Strategic Alignment
14-Apr-20	Council	Sign Bylaw No. 7630-2020	Building	- First review of recommendations Mar 10, 2020 - Update to requirements for development signage	Adopted April 28, 2020	Growth
14-Apr-20	Workshop	DGS Pilot Project Outcomes	Planning	- Options report to Council Jan 14, 2019 - Review of outcomes from Detached Garden Suite pilot developments	No Further Direction	Growth
14-Apr-20	Council	Maple Ridge Bylaw Notice Enforcement Bylaw No. 7626-2020	Bylaws	Adopted bylaw to allow the city of Maple Ridge staff to issue tickets more efficiently and address disputes in a fair and equitable manner Background and options for the adoption of new ticketing process Mar 10, 2020	Adopted April 14, 2020	Safety
12-May-20	Council	Presentation - RCMP Metrics	Admin	RCMP to provide update on 2019 metrics	Complete	Safety
26-May-20	Workshop	Open Government - Chat Bot	IT	Council overview of Chat Bot functionality and official launch	Complete	Pride
09-Jun-20	Council	Community Child Care Space Creation Action Plan	RCE	- Action Plan endorsed by Council June 9, 2020 - Community Child Care Space Creation Action Plan presented May 12, 2020	Endorsed June 9, 2020	Growth
28-Jul-20	Council	Award of Contract - Albion Community Centre Construction Phase 2	Park/Fac	- Phase 1 awarded May 21, 2019 - Phase 2 awarded July 28, 2020	Complete	Growth
28-Jul-20	Council	Mayor's Quarterly Update	Admin	Verbal update from Mayor and staff	Complete	Pride
08-Sep-20	Workshop	Community Leaders Forum	Ec Dev	Detailing annual program to bring together community leaders to discuss topical issues within Maple Ridge	Complete	Growth
15-Sep-20	CoW	Quarter 2, 2020 Financial Update	Finance	Quarterly financial review	Complete	Growth
29-Sep-20	Council	Quarter 2, 2020 Financial Update	Finance	Quarterly financial update	Complete	Growth
10-Nov-20	Workshop	Recreation and Facilities Gap Analysis	Park/Fac	Council requested staff report back with recreation and facility gaps through community feedback process	No Further Direction	Growth

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Council Workplan Matrix - July 27, 2021

Date est.	Meeting	Report Title	Dept	Outcome/Next Steps	Status	Strategic Alignment
10-Nov-20	Council	Supportive Recovery Bylaw 7651-2020	Planning	Amended existing bylaw to clarify zones of permitted use and density bonus language Review partnership opportunities Oct 22, 2019	Adopted Nov 10, 2020	Safety
24-Nov-20	Special	2021-2025 Business Planning	Finance	- Completed business planning presentations	Complete	Growth
24-Nov-20	Council	Abernethy Way Extension Study (240 Street to 256 Street Study Update)	Eng	- Endorsed route for the alignment of Abernethy Way Extension from 240 Street to 256 Street - Project now in capital planning stage	Endorsed Nov 24, 2020	Growth
08-Dec-20	Council	2018-394-RZ, Maple Ridge Zoning Bylaw	Planning	Review of recommended changes July 21, 2020 - Initial introduction to recommended updates Apr 9, 2019 - Review and update of the Zoning Bylaw to improve usability, reflect	Adopted Dec 8, 2020	Growth
26-Jan-21	Workshop	2020 Citizen Survey	CPC	- Presentation by Sentis Research on survey results - Review of draft survey and invitation letter Sep 8, 2020 - Options report for statistically significant community survey Apr 14,	Complete	Pride
09-Feb-21	Workshop	Community Social Safety Initiative	All Depts	- Initiated Public Consultation outcomes report targeting September, 2021	In Progress	Safety
23-Feb-21	Workshop	Town Centre Visioning Public Engagement Outcomes (consultant presentation)	Planning	- Report on outcomes from public consultation process - Initial scoping report and process outline Mar 31, 2020	Complete	Growth
30-Mar-21	Workshop	Council Procedure Bylaw	LLS	- Legal review of proposed changes - Update of bylaw to reflect changes directed by Council May 14, 2019	In Progress	Pride
13-Apr-21	Workshop	Strategic Transportation Plan Project Process	Eng	Project introduction, feedback and direction	In Progress	Growth
27-Apr-21	Council	2020-031-RZ, Vape Retail Prohibition	Planning	- Proposed bylaw for second reading prior to public hearing Feb 9, 2021 - First reading September 15, 2020 - Discussion paper presented in May 26, 2020	Adopted Apr 27, 2021	Safety
27-Apr-21	Workshop	Energy Step Code (Building Bylaw)	CPC	- Options referred to the Green Infrastructure Committee for comment Apr 27, 2021	In Progress	Environment
27-Apr-21	Workshop	Electric Vehicle (EV) Charging Infrastructure Requirements (Parking Bylaw)	CPC	- Review of EV charging requirements and impacts since adoption - Adoption of EV charging infrastructure requirements including	In Progress	Environment
11-May-21	Workshop	Albion Flats Area	Eng	- Detailed presentation of agricultural, environmental, and operational findings - Endorsement of Land Use concept Nov 12, 2019 - Presentation of land use concepts July 23, 2019 - Review of drainage constraints and options May 21, 2019	In Progress	Growth

*Dates are estimated. Please check meeting agendas at mapleridge.ca/640 as adjustments are to be expected.

Council Workplan Matrix - July 27, 2021

Date est.	Meeting	Report Title	Dept	Outcome/Next Steps	Status	Strategic Alignment
25-May-21	CoW	Greenhouse Gas Targets - OCP Amending Bylaw	CPC	- Targets adopted May 25, 2021 - Present of findings from public consultation process, OCP Amending Bylaw and identification of publicly supported actions - Community Energy & Emissions Scoping Report with first reading	Adopted May 25, 2021	Environment
22-Jun-21	Workshop	Cannabis Regulation Options Report	Planning	- Background report on production and processing regulations Feb 12, 2019	In Progress	Safety
27-Jul-21	Workshop	Council Strategic Plan & Workplan Matrix Update	CPC	- Workplan Matrix update endorsed March 9, 2021 - Workplan Matrix update endorsed July 28, 2020 - Workplan Matrix update endorsed March 31, 2020 - Strategic Plan & Matrix endorsed March 19, 2019	In Progress	Pride
27-Jul-21	Workshop	Council Workplan Matrix Update	CPC	Update of Matrix for Q3 & Q4 2021	In Progress	Pride
22-Sep-21	Other	CSSI Partner Meeting	Bylaws	- Host third meeting of CSSI Partner Group Sept 22, 2021 - Regular meetings will occur semi-annually	In Progress	Relations
28-Sep-21	Workshop	Integrated Stormwater Management Plans	Eng	- Update on reports, public consultation, context and process for approval of plans - Draft ISMP for initial review and feedback Mar 31, 2020 - Required by Province, briefing and discussion of ISMPs June 11, 2019	In Progress	Environment
28-Sep-21	Workshop	Civic Land and Property Strategy	LLS	Report providing an inventory of City lands and recommendations for future disposition and acquisitions	In Progress	Growth
28-Sep-21	Workshop	Social Services Gap Analysis	Planning	Review of gap analysis results by SPARC consulting	In Progress	Safety
30-Sep-21	CDES	Economic Development Strategy	Ec Dev	- Report to Council on outcomes of stakeholder engagement. - Endorsements of strategy development process June 7, 2021	In Progress	Growth
09-Oct-21	Workshop	Committee Review	LLS	- Overview of council advisory committees, special committees & task forces May 28, 2019 - Phase 1 & 2 complete, commencing review of Policy 3.10 Sep 29, 2020	In Progress	Pride
12-Oct-21	Workshop	Sanitary Sewer Inflow & Infiltration Reduction Strategy	Eng	Mandated by Metro Vancouver, discussion on the City's ongoing efforts to reduce inflow and infiltration	In Progress	Growth
12-Oct-21	Workshop	Town Centre Parking Strategy	Eng	- Identify project milestones, reporting and engagement plan - Project introduction, feedback and direction	New	Growth
18-Oct-21	CoW	DCC Bylaw Amendment-minor rate update	Finance	Annual minor amendment to ensure alignment with capital program	In Progress	Growth

*Dates are estimated. Please check meeting agendas at mapleridge.ca/640 as adjustments are to be expected.

Council Workplan Matrix - July 27, 2021

Date est.	Meeting	Report Title	Dept	Outcome/Next Steps	Status	Strategic Alignment
19-Oct-21	CoW	Lougheed Corridor Area Plan - OCP Amendment	Planning	<ul style="list-style-type: none"> - Proposed OCP Amendment resulting from Lougheed Corridor concept planning process - Council endorsement of the proposed concept plan Nov 10, 2020 - Updated draft concept plans based on Council feedback May 12, 2020 - Presentation of draft concept plan options Dec 3, 2019 - Update on public consultation results June 25, 2019 - Summary presentation by Metro Vancouver Feb 26, 2019 	In Progress	Growth
26-Oct-21	Workshop	Aquifer Mapping	Planning	<ul style="list-style-type: none"> - Review of mapping discussion with Council - Council direction to use existing provincial map Mar 19, 2019 - EAC recommendation for OCP Amending Bylaw 	In Progress	Environment
26-Oct-21	Workshop	Thornhill Background Report	Planning	<ul style="list-style-type: none"> - Report results of background studies - Staff directed to prepare scoping report outlining necessary studies, costs and timeline Mar 30, 2021 - Initial background report as requested by Council during business planning 	In Progress	Growth
26-Oct-21	Workshop	Connected Community Strategy (Fibre Strategy)	IT	<ul style="list-style-type: none"> - Follow up to Council after RFP process - Project update and broadening of scope to Connected Community Strategy Apr 19, 2021 - Report recommending development of a Fibre Strategy Dec 10, 2019 	Complete	Growth
09-Nov-21	Workshop	Fraser River Escarpment Review	Eng	<ul style="list-style-type: none"> - Draft consultant report for review - Award of Contract for Risk Assessment Dec 1, 2020 - Review of existing gap analysis data and recommendations May 5, 2019 	In Progress	Environment
23-Nov-21	Workshop	Post-Secondary Demand	Ec Dev	With School District 42 and Provincial partners, develop/implement an action plan to secure funding for demand analysis research in support of a business case for local post-secondary education offerings	In Progress	Growth
29-Nov-21	Special Council	2022-2026 Business Planning	Fin	Day 1 of staff presentations and Council review	In Progress	Growth
30-Nov-21	Special Council	2022-2026 Business Planning	Fin	Day 2 of staff presentations and Council review	In Progress	Growth
14-Dec-21	Workshop	Assessment of Residential Water Metering	Eng	<ul style="list-style-type: none"> - Review of Business case for Maple Ridge and Metro Vancouver meter analysis tool - Initial report outlining business case on Metro-Vancouver tool Dec 8, 2020 	In Progress	Growth

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Council Workplan Matrix - July 27, 2021

Date est.	Meeting	Report Title	Dept	Outcome/Next Steps	Status	Strategic Alignment
Q4 2021	Workshop	Environmental Communications	Planning	Report on communication tools to clarify environmental permitting process and why it is required	In Progress	Environment
Q4 2021	Workshop	Town Centre Implementation Strategy		- Presentation of implementation plan based on Town Centre Visioning recommendations	In Progress	Growth
Q4 2021	Workshop	Integrated Court	Bylaw	Presentation from Crown Counsel representatives Update from Provincial Crown Council on community court initiative Mar 12, 2019	In Progress	Safety
Q1 2022	Workshop	North East Albion Plan	Planning	Scoping report outlining the process for reviewing land use and servicing requirements was presented on Jan. 22	In Progress	Growth
Q1 2022	Workshop	Emergency Provision of Drinking Water	Eng	- Council update will occur in early 2022, once regional review is complete - Report on post-disaster potable water supply. - Currently collaborating with Water Subcommittee of REAC and IPREM to complete regional analysis	In Progress	Growth
Q1 2022	Workshop	Implications of Climate Change on Storm Water Management	Eng	- Discussion regarding the implications of climate change - Report based on findings of Storm Water Management Plans completing in 2021	In Progress	Growth
Q2 2022	Workshop	Green Infrastructure Strategy Update	Planning	- Identify existing/potential municipal ecosystem health and wildlife management priorities for watersheds, green corridors, and major hubs - Provide an update on the status of the project - Formerly Ecological Network Management Strategy	In Progress	Environment
As Required	Other	School District No.42 Joint Meeting	LLS	Due to COVID-19, meetings held as needed	Ongoing	Relations

*Dates are estimated. Please check meeting agendas at mapleridge.ca/640 as adjustments are to be expected.

TO: His Worship Mayor Michael Morden
and Members of Council
FROM: Chief Administrative Officer

MEETING DATE: 27-Jul-2021
FILE NO: 05-1830-20
MEETING: Workshop

SUBJECT: Quarter 2, 2021 Financial Update

EXECUTIVE SUMMARY:

The purpose of this report is to provide a financial update for the second quarter of 2021, focusing on operating results for the City.

Operating results to the end of the second quarter are in line with what we would expect to see for the first six months of the year with revenues in excess of expenses. The City's revenues are largely earned in the second quarter, while expenses are incurred more evenly throughout the year, but weighted more to the last quarter. We have included a range of forecast results within which we expect year-end results to fall on Schedule A to this report.

On May 25, 2021, the Province announced its 4-phase Restart Plan to gradually return to normal social, business and recreational activities. The Plan outlined the conditions and earliest possible dates for restarting various activities. City operations will continue to adapt in response to changes in each restart phase. At this time, we expect to see similar impacts to both revenues and expenses to that experienced in 2020, noting that the final impacts may be less depending on the successful implementation of the Restart Plan.

On June 29, 2021, the Province announced that we would transition to Phase 3 of the Plan on July 1, 2021 ending the state of emergency that was declared in March 2020. This transition provides for increased capacity for indoor fitness classes as well as for gyms and recreation facilities and we expect to see this reflected in recreation fees for the balance of the year. The local Chances Casino was also able to reopen on July 1, with capacity restrictions in place, which will result in the City receiving some revenues for 2021, although below historical averages.

The City has \$2.3 million of BC Safe Restart funding remaining available to offset the continuing impact of COVID-19 on City operations. In addition, staff will submit all eligible costs under the Provincial Emergency Program incurred up to June 30 for reimbursement.

RECOMMENDATION:

For information.

DISCUSSION:

a) Background Context:

The purpose of this report is to provide a financial update for the second quarter of 2021, focusing on operating results for the City. Generally speaking, the majority of the City's revenues are recognized in the first half of the year and while expenses are incurred more evenly throughout the year, it is our experience that they tend to be weighted more to the latter part of the year. While estimated ranges for year-end results are included, it should be noted that the second quarter is still early in the year and it is difficult to definitively predict year-end results at this time. As we move closer to the end of the year, we will continue to refine these estimates based on available information. The annual budget numbers indicate that should all activities in the proposed Financial Plan be completed in the year, we will draw down our operating Accumulated Surplus by \$5.9 million, with just under \$1 million of this coming from General Revenue.

The impacts of the pandemic are continuing into a second year and at this time we are seeing similar impacts on revenues and expenses to that experienced in 2020. As the Province continues to implement its 4-phase Restart Plan, we may start see a reduced impact on revenues and expenses. However, ongoing capacity restrictions in City facilities will likely mean we will not see a return to pre-pandemic levels this year. As noted in the Q1 update, \$2.3 million of the BC Safe Restart funding received in 2020, is in Reserves to help offset this impact

The lifting of the Provincial State of Emergency on July 1 marks an end to the City's ability to seek reimbursement for eligible costs incurred to address COVID-19. Staff will submit a claim for all eligible costs incurred up to June 30 to the Province.

Revenues:

Under accounting guidelines, we recognize revenues as they are earned which is often at a different point in time than when the related cash is received. In this section we have included information about both revenues and impacts to cash flows where appropriate.

While there is a definite impact to 2021 revenues as a result of COVID-19, it is challenging to predict what that impact will be with any certainty and we expect the impact will extend beyond the current year. For example, investment income is likely to be impacted for an extended period of time due to a reduction in the rates available to us.

The following provides some information on each of the City's revenue sources:

- Property taxes: The Community Charter sets the due date for property taxes at July 2 each year and any amounts unpaid at that time are subject to penalty. In 2020, as part of a COVID-19 relief measure, the City extended the penalty deadline for unpaid property taxes to October 1. In 2021, property tax deadlines returned to our typical deadlines.

Property taxes are the City's primary revenue source, and from an accounting perspective are recognized when levied, with cash collection following in the subsequent months. At the end of June, the City had received approximately 70% of

the total tax levy, slightly ahead of collections in 2019, when deadlines were the same as this year. By the penalty date of July 3, collections were slightly above 93% which is typical of what we have experienced in previous years. We continue to monitor payments as they're received and will provide an additional update in the Q3 report.

- User fees & other revenues: This revenue category includes items such as building permit revenues, planning fees and the sewer and water levies in addition to recreation fees. When looking at the category as a whole, revenues have increased by approximately \$1.3 million from the same time in 2020, driven in large part by increased sewer and water levies.

Building permit revenues are recognized on a different fiscal year to the rest of the organization, with revenues recognized from November 1 to October 31. At the end of Q2, we are seeing an increase in revenues from this source compared to 2020 and are currently estimating that we will achieve the Financial Plan estimate of \$2.8 million.

Overall planning fees are in line with what we have seen over the last two years indicating that interest in development has remained steady despite the COVID-19 pandemic. This reflects a continued interest in development in the City and an early indicator of future growth in the tax base.

In the recreation area, revenues to the end of Q2 are slightly up from the same time last year. In March 2020, Facilities, Fields and Parks were closed in response to the pandemic and subsequently reopened with limited capacity. With the transition to Phase 3 of the Restart Plan on July 1, capacity restrictions have eased somewhat and this should result in some mitigation of revenue losses in Q3 and beyond. At this time however, it is still unclear how quickly the recreation revenues will normalize and we still anticipate a shortfall this year. The magnitude will depend on the ability to safely resume operations as we move through each phase of the Restart Plan.

- Government Transfers: Grants are received from other levels of government and are typically linked to a specific program or service delivery area. In some instances, the City will receive funding in advance of incurring expenses and may be able to defer the timing of revenue recognition to align with the timing of the related expenses. One example of this is the annual funding the City receives from TransLink to maintain the Major Road Network.

In 2021, the City expects to receive approximately \$1.9 million in funding from TransLink for the maintenance and rehabilitation of the Major Road Network. The City has received approximately \$965,000 to date in 2021. The funding expectations from TransLink have returned to normal this year after being cancelled in 2020 due to the COVID-19 pandemic.

- Development Revenues: Much of the revenue included in this category is a recognition of previously collected amounts and variances to budget are offset by delays in expenditures.
- Interest and investment income: The City invests any cash not immediately needed to settle its obligations in accordance with policy that prioritizes safety, liquidity and returns. Due to the COVID-19 pandemic, rates are significantly lower than have been

available to the City in previous years and consequently revenues are lagging slightly behind budget expectations for this point in the year. The ability to generate returns on investments is dependent on both available rates and the timing of expenditures, particularly for capital. At this point, given those variables, forecasting interest income to the end of the year brings a high degree of uncertainty. Past experience indicates that we are likely to exceed Financial Plan expectations, although perhaps not to the same degree as we have enjoyed in previous years. We will continue to monitor interest rates in order to gauge the future impact on investment returns and will provide an update in the Q3 report.

- Gaming revenues: Under an agreement with the Province, the City receives a share of the net revenues from the local Chances Casino. Due to uncertainty around the timing of reopening the gaming facility, the 2021 Financial Plan did not contemplate receiving revenues from this source this year. With the transition to Phase 3 of the Restart Plan on July 1, the facility was able to reopen, with capacity restrictions in place. While we now anticipate that the City will receive some gaming revenues this year, our expectation is that revenues will be significantly less than historical averages. Under policy, the majority of gaming revenues are used as a funding source for capital and infrastructure renewal. At the end of 2020, we had \$2 million of reserved gaming revenues meaning a shortfall in this revenue stream can be offset in the short term.

Expenses:

On the expense side, Q2 results for most reporting segments are comparable to Q2 of 2020. With the July 1 transition to Phase 3 of the Restart Plan we are now beginning the process of transitioning back to regular operations, which may result in some increases in expenses during the second half of the year, but overall results are likely to be comparable to 2020. There are a number of staffing vacancies throughout the organization that will contribute to overall savings, in addition to this we are continuing to see a trend of online delivery methods for events such as conferences and training that will also result in some savings. Typically, we will see a number of deferred work plan items and this trend is likely to continue this year. While this will result in some savings compared to budget, we will likely see much of those savings transferred to Reserves to allow those deferred work plans to proceed in 2022.

The following provides information on each reporting segment included on the Statement of Operations:

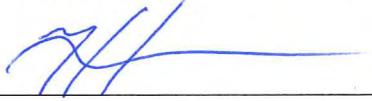
- General Government: At this point of the year we see that general government expenses are comparable to 2020 and are under budget. At the end of the June, expenses in this area are at approximately 41% of the budget and if this trend continues, we could see a savings of approximately \$ 3 - 6 million at the end of year.
- Protective Services: Expenses for Protective Services to the end of Q2 are at 42% of the budget, slightly lower than the same time last year and if current trends continue we could see savings from \$ 1.6 - 6.6 million at the end of the year. In line with past practice, any savings from the RCMP contract will be transferred to the Police Services Reserve to provide for future RCMP initiatives, including potential retroactive compensation, pending the outcome of an RCMP contract ratification vote.
- Transportation: Expenses to the end of Q2 are at approximately 33% of the budget, in line with the same time last year. If this trend continues it could result in savings

between \$2.8 and \$4.8 million at the end of the year. It should be noted that historically, expenses in this reporting segment trend higher in the second half of the year and estimates of any savings will be revised for the Q3 update. The current savings can be attributed to savings from both staffing vacancies and various studies and projects that are underway but unlikely to be completed this year. The unspent funding for studies and projects will be transferred to Reserves to allow work to continue.

- Planning, Public Health & Other: Expenses in this reporting segment are in line with 2020 spending. At the end of Q2, expenses in this reporting segment are at approximately 43% of the budget and if current trends continue, we expect savings at year-end between \$100,000 and \$1.6 million with some of those savings transferred to Reserves to allow deferred work to proceed in 2022.
- Parks, Recreation & Culture: Expenses to the end of Q2 in this area are comparable to the same time in 2020. The City's recreation area experienced the greatest impact from the COVID-19 crisis with closed facilities and interrupted programming in response to public health orders. Over the last year, this reporting segment has adapted to the ever-changing Provincial restrictions and provided operational support to many areas of the organization. As public health restrictions continue to ease over the coming months we will start to see programming increase in this area with timing dependant on Provincial direction. At the end of June expenses are at approximately 37% of the budget for the year. Should this savings trend continue, we could see savings of between \$4 and \$7 million by the end of the year. It is worth noting that as program and facility capacity start to increase in the second half of the year, it is likely that expenses will increase as well.
- Sewer: While expenses in the Sewer Utility appear to be well below Financial Plan targets at the end of June this is due to the timing of the annual levy from the regional district which is processed in Q3. If current trends continue we expect that expenses at the end of the year will range from approximately \$10.5 million to \$12 million. Final results will depend on progress on various projects and a portion of savings will be transferred to Reserves to allow work to continue next year.
- Water: To the end of June expenses in the Water Utility are at approximately 30% of the annual budget, mainly due to the timing of billing for water consumption from the regional district. At this time, we are forecasting expenses for the water utility to range from approximately \$12 million to \$15 million and if water consumption trends for the balance of the year remain comparable to 2020, we could see savings ranging between \$0.5 to \$3 million.

CONCLUSION:

In summary, results to the end of Q2 are what we would expect, with revenues in excess of expenses. The impacts of COVID-19 are still being monitored, recognizing the full impact will likely be felt for several years. Residual funds from the Safe Restart grant received in late 2020 are available to offset these impacts. Staff will be submitting a claim to the Province for all eligible costs incurred up to June 30 to try and minimize the impact on the City's financial resources. With the recent transition to Phase 3 of the Restart Plan, City operations will start to return to pre-pandemic levels in line with Provincial guidance. An updated report will be provided following the end of Q3.



Prepared by: **Trevor Hansvall**
Accountant 1



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Deputy Director of Finance



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Director of Finance



Approved by: **Christina Crabtree**
GM, Corporate Services



Concurrence: **Al Horsman**
Chief Administrative Officer

Attachments:

- (A) Schedule "A" – Quarter 2 Statement of Operations
- (B) Schedule "B" – Operating Accumulated Surplus Distribution

City of Maple Ridge
Quarter 2 Statement of Operations
Updated to June 30, 2021

	Ytd Actual	Annual Budget	%	YE Estimates
Revenues				
Taxes for municipal purposes	98,136,815	99,130,772	99%	\$99.1 million
User fees and other revenue	38,268,845	49,956,147	77%	\$44.5 - \$48.5 million
Government transfers	1,235,549	4,039,792	31%	\$2.0 - \$4.0 million
Development revenue	410,476	698,020	59%	\$0.5 - \$0.7 million
Interest and investment income	812,941	1,883,004	43%	\$1.6 - \$2.6 million
Gaming revenues	-	-		\$0 - \$0.3 million
Disposal Proceeds	500,138	-		\$0.5 million
Total Revenue	139,364,763	155,707,735	90%	\$148.2 - \$155.7 million
Expenses (excluding amortization)				
General Government	8,513,379	20,603,378	41%	\$14 - \$17 million
Protective Services	19,055,092	45,619,937	42%	\$38 - \$44 million
Transportation	4,942,600	14,802,929	33%	\$10 - \$12 million
Planning; Public Health & Other	3,504,992	7,632,039	46%	\$6 - \$7.5 million
Recreation	8,617,686	23,869,512	36%	\$17 - \$20 million
Sewer	1,116,649	12,191,441	9%	\$10.5 - \$12 million
Water	4,315,235	15,223,638	28%	\$12 - \$15 million
Total Expenses	50,065,634	139,942,874	36%	\$107.5 - \$127.5 million
Annual Surplus	89,299,129	15,764,861		
Internal transfers & principal payments				
Principal Payments	1,540,721	3,304,401		\$3.0 - \$3.3 million
Transfers to(from) reserves	7,421,921	351,500		\$10 - \$28 million
Transfers to capital (estimated)	5,244,741	17,997,160		\$10 - \$17.9 million
Total Internal transfers & principal payments	14,207,383	21,653,061		\$23 - \$40.8 million
Increase (decrease) in operating accumulated surplus	75,091,747	- 5,888,200		\$(20.1) - \$25.2 million
Accumulated surplus - beginning of year	34,023,354	34,023,354		\$34 million
Estimated Accumulated surplus as at June 30, 2021	109,115,101	28,135,154		\$13.9 - \$59.2 million

* Accumulated surplus is the balance of revenues in excess of expenses and net transfers to reserves that accumulates over time; it is not the result of one year of operations.

City of Maple Ridge
Operating Accumulated Surplus Distribution
Updated to June 30, 2021

Budgeted Change	Opening Balance	Budget	Ending Balance
General Revenue	\$ 11,096,393	\$ (930,636)	\$ 10,165,757
Sewer Revenue	6,270,330	(1,583,202)	4,687,128
Water Revenue	16,656,631	(3,374,362)	13,282,269
	\$ 34,023,354	\$ (5,888,200)	\$ 28,135,154

Q2 Change:	Opening Balance	Q2 Change	Ending Balance
General Revenue	\$ 11,096,393	\$ 49,269,672	\$ 60,366,065
Sewer Revenue	6,270,330	13,498,424	19,768,754
Water Revenue	16,656,631	12,323,651	28,980,282
	\$ 34,023,354	\$ 75,091,747	\$ 109,115,101

* Accumulated surplus is the balance of revenues in excess of expenses and net transfers to reserves that accumulates over time; it is not the result of one year of operations.